

**10.10.25**

Vistatech Center, Livonia, MI



# **FALL 2025 COLLABORATIVE-WIDE MEETING**

*Adapting Together in 2025 and Beyond:  
High-Value Care for All in a Changing Landscape*

# Today's Agenda

## AGENDA

### 10 a.m. **WELCOME & UPDATES FROM THE MVC COORDINATING CENTER**

Mark Bradshaw, MSc, Director, MVC  
Jessica Souva, MSN, RN, C-ONQS, Engagement Manager, MVC

### 10:20 a.m. **MSHIELD - NON-MEDICAL DRIVERS OF HEALTH: IMPLICATIONS FOR QUALITY IMPROVEMENT**

Brad Iott, PhD, MPH, Content Expert in Health Informatics & Social Care Integration  
Julia Weinert, MPH, Program Manager

### 11:05 a.m. **HENRY FORD HEALTH - DRIVING EXCELLENCE IN HEALTH CARE THROUGH POST-ACUTE CARE INITIATIVES**

Gloria Rey, PA-C, MPH, Director of Post-Acute Care

### 11:55 p.m. **LUNCH & NETWORKING**

### 12:35 p.m. **MVC DATA IN ACTION: IDENTIFYING & ADDRESSING VARIATION IN HEALTHCARE OUTCOMES**

Hari Nathan, MD, PhD, Medical Director  
Kushbu Narender Singh, MD5, MPH, Analyst

### 1:05 - 1:15 p.m. **TRANSITION TO BREAKOUT SESSIONS**

### 1:15 p.m. **CONCURRENT BREAKOUT SESSIONS**

#### **Session 1**

115 - 155 p.m.

#### **Session 2**

2:05 - 2:45 p.m.

- Beyond the Emergency: Integrating Community Paramedicine with Hospital Care, *Tri-Hospital EMS & McLaren Port Huron*
- Cardiac Rehab Referrals: Reducing Barriers After the Click, *MyMichigan Health*
- Enhancing Health Through Community Partnerships, *McLaren Bay Region*
- Traverse City Street Medicine: Meeting Patients Where They Are, *Munson Healthcare*
- The Roadmap to Success: Engaging Physicians in Avoiding Hospital Readmissions, *Trinity Health Livonia*

### 2:50 p.m. **CLOSING REMARKS & NEXT STEPS**

Emily Woltmann, PhD, MSW, Project Manager, MVC



To access presentations or materials from today's meeting, please visit:



[michiganvalue.org/engagement/fall-2025-meeting/](https://michiganvalue.org/engagement/fall-2025-meeting/)

# Housekeeping

- When asking questions, please share your name and organization
- Visit registration table to scan the QR code to claim Continuing Medical Education (CME) credits
- Your feedback is important! Please complete the post-meeting survey



**Mark Bradshaw and Jessica Souva each  
receive funding from Blue Cross Blue  
Shield of Michigan through its Value  
Partnerships Initiative**

# MVC Updates

What's new with the Coordinating Center?



# MVC Staff Changes

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**Congratulations to MVC's newest and recently promoted team members!**



**Julia Mantey, MPH, MUP**  
Lead Analyst



**Ian Raxter, MPH**  
Manager of Data Analytics



**Emily Woltmann, PhD, MSW**  
Project Manager



# Michigan Cardiac Rehab Network (MiCR) Updates

- Register for MiCR fall meeting **by Oct. 31**, featuring AACVPR President Stacy Greenway as the keynote speaker:
  - Thurs., Nov. 13, 2025, 10 a.m. – 3:30 p.m.
  - Corewell Health Troy Hospital, Qazi Auditorium
  - Hospitals attending can earn .25 MVC engagement points toward PY 25 score





# RITE-Size

RIGHT-SIZING  
TESTING BEFORE  
ELECTIVE SURGERY

**MSQC**  
MICHIGAN SURGICAL QUALITY  
COLLABORATIVE

**MVC**  
Michigan Value  
Collaborative

**MPIVE**  
MICHIGAN PROGRAM ON  
VALUE ENHANCEMENT

## RITE-Size Trial Updates:

*Phase II under way – 6 sites enrolled in 2025 so far*

# MVC Reports

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**Since MVC's spring collaborative-wide meeting, MVC has produced and distributed five reports**

- Common Conditions Push Report Refresh – *Acute Care Hospital, Critical Access Hospital, and System-Level versions* (Aug-Oct)
- **NEW** Health Outcome Variation Push Report (Aug)
- P4P Program Year 2025 Mid-Year Scorecards (Sept)



# Recent P4P Activities

MVC Reporting

# Mid-Year Scorecards

## Program Year (PY) 25

Mid-year scorecards were distributed in late September

Scorecards included:

- Full year of 2024 performance data for BCBSM/BCN plans
- 6 months of 2024 data for Medicare FFS



### The MVC Component of the BCBSM Pay-for-Performance Program Program Year 2025 Mid-Year Scorecard Hospital A

Scoring Summary			
Episode Spending Points	Value Metric Points	Engagement Points	Total Points
4	2	1.5	7.5

Type	Selection	Baseline (2022)	Performance (2024)	Achievement Z-Score	Achievement Points	Improvement Z-Score	Improvement Points	Points Scored
Episode Spending	CMI	\$18,880	\$17,012	0.197	4	0.146	0	4
Value Metric	7-Day Follow-Up After Pneumonia	40.2%	46.6%	0.156	1	0.278	2	2

30-Day Episode Spending Metric Summary									
Selection	Assessment	Baseline Payment* (2022)	Hospital Performance Payment (2024)	Z-Score	1 Point (Z-Score: 0)	2 Points (Z-Score: 0.58)	3 Points (Z-Score: 0.95)	4 Points (Z-Score: 0.95)	Quality Threshold Met
CMI	Achievement	\$18,880	\$17,012	0.197	\$18,880	\$18,407	\$17,934	\$17,461	Yes
	Improvement	\$18,297	\$17,812	0.146	\$18,297	\$17,904	\$17,488	\$16,917	

Value Metric Summary									
Selection	Assessment	Baseline Rate* (2022)	Hospital Performance Rate (2024)	Z-Score	1 Point (Z-Score: 0)	2 Points (Z-Score: 0.25)	3 Points (Z-Score: 0.58)	4 Points (Z-Score: 0.75)	Points Scored
7-Day Follow-Up After Pneumonia	Achievement	44.6%	46.6%	0.156	44.6%	47.3%	50.1%	52.8%	1
	Improvement	40.2%	46.6%	0.278	40.2%	46.0%	46.7%	51.5%	2

Data source for performance year 2024: All risk-adjusted with episode weights from 1/1/24 to 12/31/24 for BCBSM PPO Commercial, BCBSM HMO Commercial, and BCN HMO HSA, and episode weights from 1/1/24 to 6/30/24 for Medicare FFS.

\*All PPO indicators suppression for rate counts less than 15. HSA indicates negative rate value.

\*For achievement, the baseline value represents (select) baseline payment or rate. For improvement, the baseline value represents hospital's baseline payment or rate.

Report generated 8/2/2025.

***All scores are subject to change as more data becomes available.***

# Mid-Year Scorecards

## PY 25

- Scorecard included a preview of the new Health Outcome Variation Measure
- For informational purposes only; not tied to points until PY 26
- Evaluates risk-adjusted readmission rate variation in 2024 compared to 2022



### PY 2026-2027 Health Outcome Variation Measure: Introduction & Preview Hospital A

For PYs 2026-2027, a new Health Outcome Variation Measure will be added to the MVC Component of the BCBSM P4P Program. This measure will assess the payer-level differences in risk-adjusted readmission rates at your hospital compared to the overall rate at your hospital using a validated index calculation of intra-hospital variation. Hospitals will have the opportunity to earn one point through this new measure via either achievement or improvement. One point can be earned via improvement if your hospital's index of variation is reduced by 10 percent from baseline year to performance year. Alternatively, one point can be earned via achievement if a hospital's performance year index of variation is equal to or lower than the target achievement index for that performance year.

To support members in becoming familiar with this new measure, MVC previously distributed Health Outcome Variation Reports, which included a step-by-step guide for calculating your hospital's 2023 index of variation. In a similar effort, the table below has been included in this scorecard to introduce the data components of the Health Outcome Variation Measure and provide a scoring example for your hospital. The table illustrates how your hospital's baseline and performance year index measures compare to the improvement and achievement target indexes, which determines your hospital's score. For this illustration, PY 2025 data have been used to demonstrate the scoring methodology and to show how your hospital currently performs on this measure. Points earned are subject to change as more data becomes available.

The inclusion of this table in your PY 2025 mid-year scorecard is for informational purposes only. It will not impact your PY 2025 score and is intended solely to facilitate understanding of the scoring framework for this measure in Program Years 2026-2027. MVC will provide hospitals with updated data on this new Health Outcome Variation Measure in early 2026 as part of your final scorecard for PY 2025, and similarly will not impact your PY2025 final score.

Please note that for PY 2026-2027 methodology, the payer mix includes Medicaid and all metric calculations will incorporate Medicaid claims. While the scoring example provided is based on PY 2025 data, the table below reflects calculations that include Medicaid claims.

Health Outcome Variation Measure										
Your Hospital's Risk-Adjusted Readmission Rates (2024)						Index of Variation				Scoring
BCBSM/BCN Commercial	BCBSM/BCN MA	Medicaid	Medicare	Dual-Eligible	Hospital's Overall	Baseline Index (2022)	Performance Index (2024)	Target Index (Improvement)	Target Index* (Achievement)	Points Scored
18.8%	13.6%	18.7%	18.5%	18.4%	17.1%	1.39	3.03	1.25	3.24	1

\*Target index for achievement is the collaborative-wide median index in the performance year.  
Data source for performance year: MVC 30-day episodes with index years from 1/1/24 - 12/31/24 for BCBSM PPO Commercial, BCBSM MA, BCN HMO Commercial, BCN HMO MA, and Medicaid, and index years from 1/1/24 - 6/30/24 for Medicare PPS.

# Health Outcome Variation Push Report

## PY 26 Baseline Year Outcomes (2023)

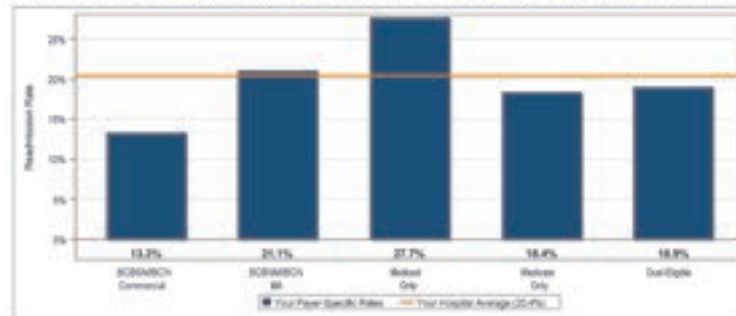
- This push report was shared in August 2025
- Details MVC's methods for calculating your index of variation



### Health Outcome Variation Report Hospital A

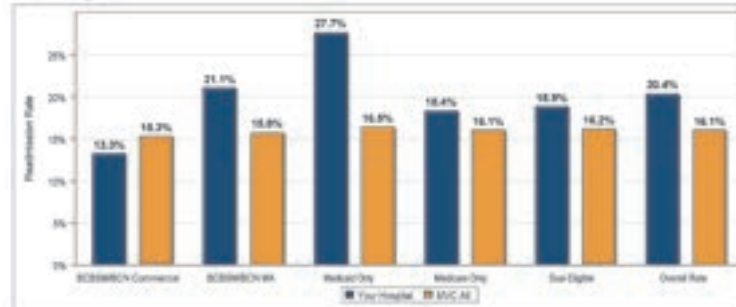
#### Risk-Adjusted 30-Day Readmission Rates for Your Patients by Payer in 2023

This figure shows readmission rates for each of the five considered payer groups and compares them to your hospital's overall readmission rate. Your hospital's overall readmission rate will be subtracted from each payer-level readmission rate to calculate payer-specific **absolute differences**, which are used in the index of variation calculation. This comparison highlights the payer group(s) with a readmission rate higher than your hospital's average readmission rate.



#### Risk-Adjusted 30-Day Readmission Rates by Payers in 2023 - A Comparison

This figure assesses how your hospital's readmissions rate, both across payer groups and overall, compared to the MVC All comparison group.

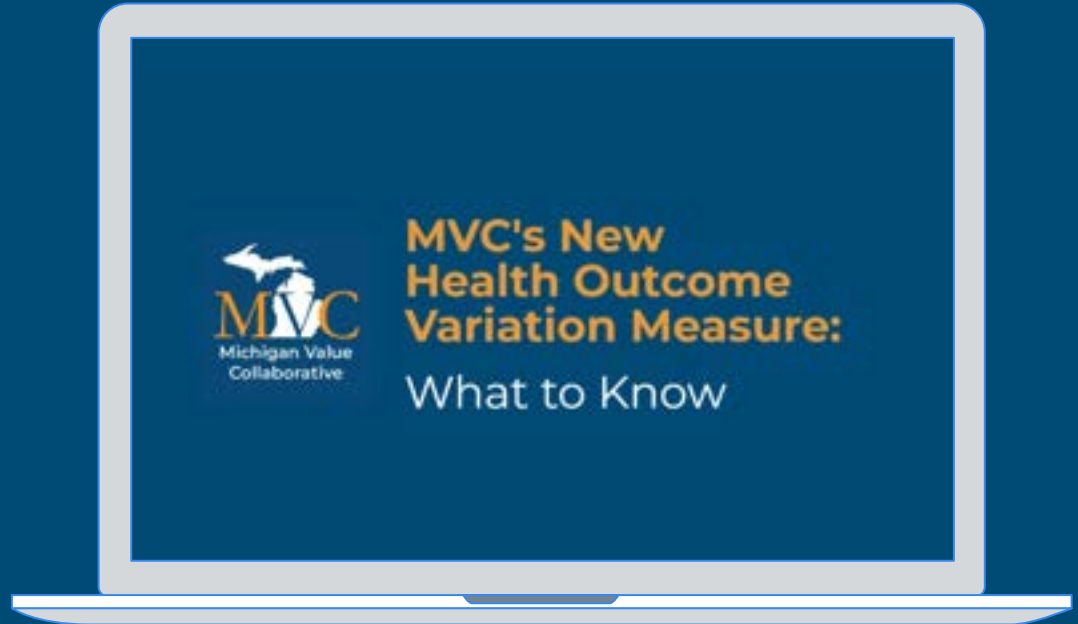


Data source: MVC 30-day Readmission rates with rate adjustment 1/1/2021 - 12/31/2023 for BCBSMICH Commercial, BCBSMICH MSA, Medicaid Only, and Medicare Only.  
Report generated: 08/08/2025

# Introductory Video

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Available now on  
[michiganvalue.org/  
p4p-program](https://michiganvalue.org/p4p-program)



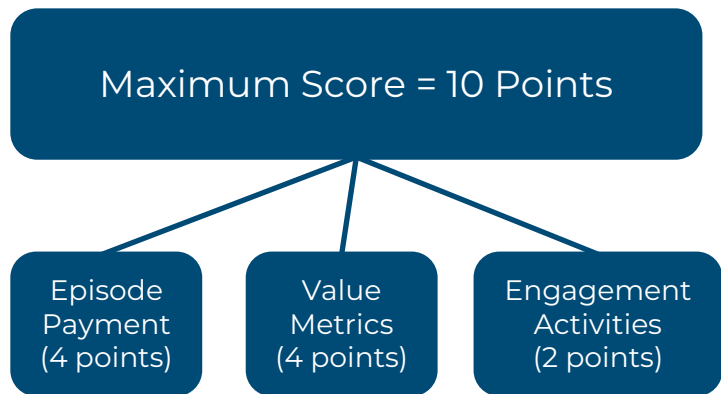
# Looking Ahead: PYs 26-27

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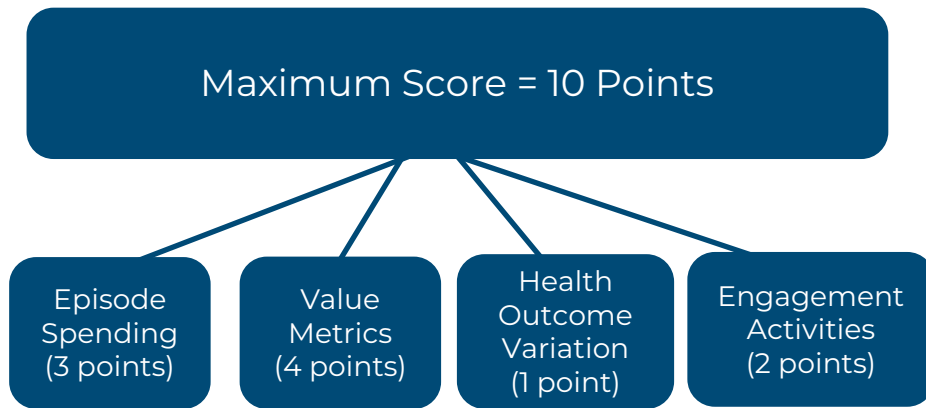
Changes to P4P and Engagement  
Opportunities

# Program Structure Changes

## Current (PY 24-25)

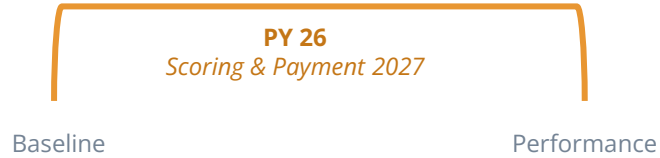


## Future (PY 26-27)



- Added Michigan Medicaid data to payer mix
- Retired colectomy, joint, pneumonia. Added PCI.
- Sepsis value metric: from readmissions to 14-day follow-up
- Introduced new health outcome variation measure (1 pt)

# PY 26-27 Timeline



# PY 26-27 Episode Spending Menu

Hospitals participating in the MVC Component of the BCBSM P4P Program were invited to select one condition from the following menu

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## PY 26-27 EPISODE SPENDING MENU

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**CABG**

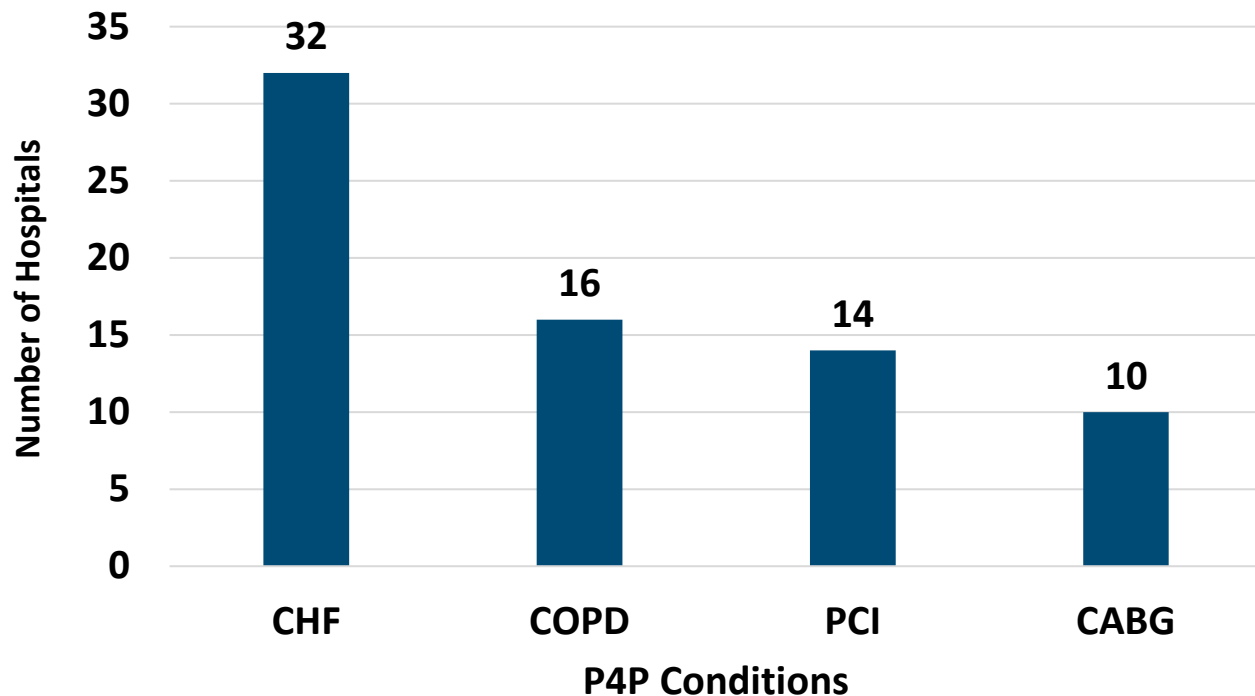
**CHF**

**COPD**

**PCI**

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## PY 26/27: Episode Spending Selections



Scan the QR  
code to learn  
which of your  
peers are  
focusing on  
similar metrics

# Value Metric Options

**Reward *high*  
rates of *high*-  
value services**

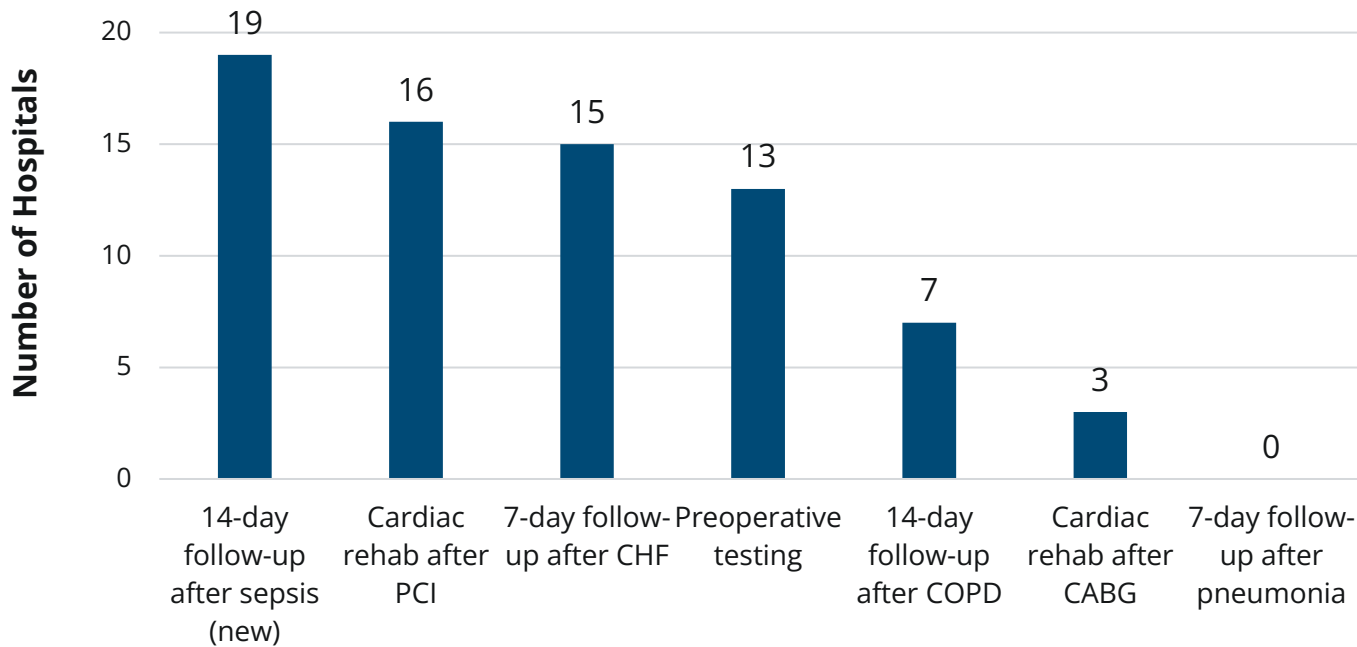
Follow-up rates after COPD hospitalization  
Follow-up rates after CHF hospitalization  
Follow-up rates after pneumonia  
Follow-up rates after sepsis hospitalization  
Cardiac rehab utilization after PCI  
Cardiac rehab utilization after CABG

**Reward *low*  
rates of *low*-  
value services**

Preoperative testing rates for low-risk surgeries

**Hospitals chose 1 value metric to be  
scored on from a menu of 7 options.**

# PY 26/27: Value Metric Selections



**P4P Value Metrics**



Scan the QR code to learn which of your peers are focusing on similar metrics

# Leverage MVC Offerings for P4P Metrics

## Metric-Specific Opportunities for Peer Learning and Networking

Post-Discharge Follow-Up Workgroups

Sepsis Workgroups

RITE-Size Trial  
Preoperative Testing Workgroups

Michigan Cardiac Rehab Network Meetings  
Cardiac Rehab Workgroups

## MVC PY 2026-2027 Value Metrics and Episode Spending Metrics

**CHF/COPD Spending Metrics**

**CHF/COPD/Sepsis Follow-Up Value Metrics**

**Preoperative Testing Value Metric**

**Cardiac Rehab (CABG/PCI) Value Metrics**

**CABG/PCI Spending Metrics**

## Data Resources & Support



Push Reports and  
P4P Scorecards



Custom Analytic  
Reporting



Registry Reports  
and 1:1 Training

# PY 26 Engagement Point Menu

Full PY 26 engagement point menu available on MVC's website now.

Please review and pre-familiarize yourself with the offerings and key dates for next year's meetings and events.

## MVC Engagement Point Offerings: Program Year 2026

Possible Engagement Points: maximum two engagement points per program year

MVC Engagement Point Offerings	Points	Requirements & Tracking
Participate in <u>90%</u> of MVC's collaborative-wide meetings (May 8, 2026, and October 9, 2026)	1	<ul style="list-style-type: none"> <li>Attendance by site representative(s) for entire meeting</li> <li>Attendance will be tracked by check-in and completion of post-meeting surveys</li> <li>Each attendee may only receive P4P credit for one site</li> </ul>
Participate in MVC's collaborative-wide meetings (May 8, 2026, and October 9, 2026)	0.4 per meeting	<ul style="list-style-type: none"> <li>Attendance by site representative(s) for entire meeting</li> <li>Attendance will be tracked by check-in and completion of post-meeting surveys</li> <li>Each attendee may only receive P4P credit for one site</li> </ul>
Presentation at an MVC virtual or in-person event <ul style="list-style-type: none"> <li>Single site presentation - 0.5 points</li> <li>System-level best-practice sharing presentation involving multiple sites - 0.25 points for every participating site</li> </ul>	Varies	<ul style="list-style-type: none"> <li>Maximum of 1 point allowed per site per program year</li> <li>Final selection will be made at the discretion of the MVC coordinating center</li> <li>Proposals submitted to MVC via 2026 presentation request form by September 30, 2026</li> </ul>
Site coordinator(s) completes MVC member education module(s)	0.2 per module completed	<ul style="list-style-type: none"> <li>Maximum of 1 module per site per quarter</li> <li>Each site coordinators may only receive credit for one site</li> <li>Site coordinators covering multiple sites may designate an alternate team member to complete module(s) on behalf of additional sites</li> </ul>
Actively participate in an MVC virtual workgroup <ul style="list-style-type: none"> <li>MVC will host 18 virtual workgroups in 2026 with guest presenters</li> </ul>	0.1	<ul style="list-style-type: none"> <li>Active participation during the workgroup is mandatory and at minimum will include responding to polls. Additional requirements will be communicated to attendees prior to and at the beginning of each workgroup</li> <li>Completion of a post-workgroup survey is required</li> <li>Maximum of 1 point allowed per program year</li> <li>Each attendee may only receive P4P credit for one site per workgroup</li> </ul>
Attend an MVC networking event <ul style="list-style-type: none"> <li>1.5-hour virtual networking event - 0.15</li> <li>2.5-hour in-person networking event - 0.25 (limited spots)</li> </ul>	Varies by setting	<ul style="list-style-type: none"> <li>Attendance by site representative(s) for entire event</li> <li>Attendance will be tracked by check-in and completion of post-event survey</li> <li>Each attendee may only receive P4P credit for one site</li> </ul>
Complete MVC's custom analytic report process: Submit request, participate in planning meeting, participate in report review with MVC team, and complete feedback form	0.2	<ul style="list-style-type: none"> <li>Maximum of 2 points allowed per program year</li> <li>Sites may request additional custom reports; however, additional reports will not be eligible for engagement points</li> </ul>
Member hosts a site visit centered around QI initiatives: <ul style="list-style-type: none"> <li>Virtual site visit (1.5 hour) - 0.25 points</li> <li>In person single site visit (1.5 hour) - 0.5 points</li> <li>In person multi-site visit for systems (2 hour) - 0.5 points awarded to every participating site</li> </ul>	Varies by setting	<ul style="list-style-type: none"> <li>A presentation from each site is required during the site visit</li> <li>2026 site visit interest must be communicated to MVC coordinating center by September 30, 2026</li> <li>Each attendee may only receive P4P credit for one site</li> <li>Limited spots available</li> </ul>
Complete MVC quality improvement (QI) initiative survey about a recent QI success story from your organization	0.2	<ul style="list-style-type: none"> <li>Survey deadline: June 30, 2026</li> </ul>
Complete a one-hour virtual interview with MVC for use in MVC materials about member QI initiatives and successes	0.2	<ul style="list-style-type: none"> <li>Interview scheduling upon request</li> <li>Questions will be provided in advance of recorded interview</li> </ul>

# PY 26-27 Resources

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## **PY 26-27 P4P Registry Pages – *Coming Soon***

View regularly updated summaries of your hospital's current scores and the underlying components.

New pages dedicated to:

- Health Outcome Variation Measure
- Engagement Activity Scoring

## **PY 26-27 Registry Report Webinars**

MVC will provide a walk-through of the new registry report pages and how to use them.

## **Online Resources**

Visit the MVC website to access P4P resources and register for engagement activities.

# MVC P4P Roadmap

MVC PY 25 mid-year  
scorecards released

Sept  
2025

MVC PY 26-27  
registry reports  
go live

Dec  
2025

MVC PY 25 final  
scorecards released

Mar  
2026

WE  
ARE  
HERE

Oct  
2025

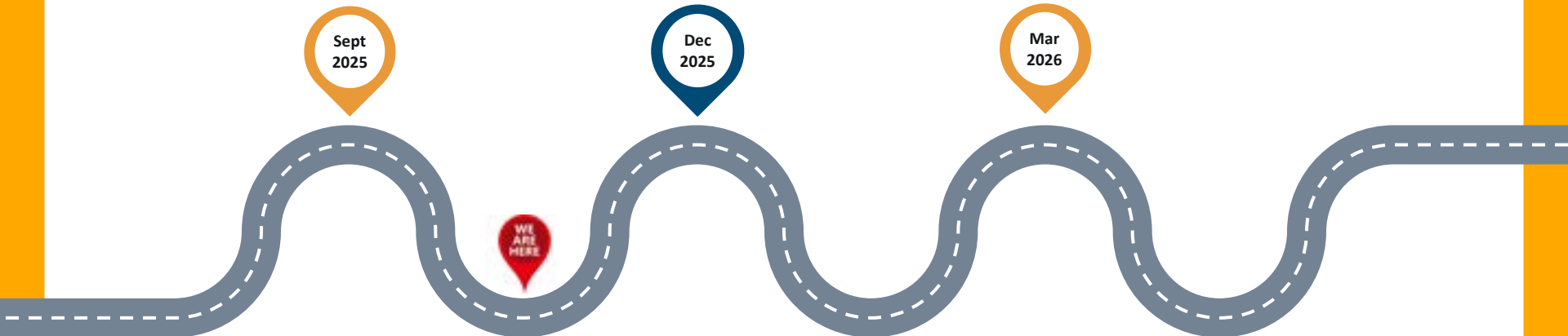
MVC registry reports  
updated to match PY 25  
mid-year scorecards

Dec  
2025

Webinars detailing  
new PY 26-27 P4P  
registry reports

Mar  
2026

PY 25 final  
scorecard webinars  
and 1:1 meetings



# 2026

## Engagement Point Menu Options

### Collaborative Wide Meetings

- Attend May 8, 2026 = 0.4 OR attend October 9, 2026 = 0.4 points
- Attend May 8 AND October 9, 2026 = 1 point

### Site Visits

- In person 2-hour single or multi-site = 0.5 points per site
- Virtual 1.5- hour single site = 0.25 points

### Presentations

- Single site represented = 0.5 points
- System level best practices = 0.25 points for each site represented

### Site Coordinator Education Modules

- 4 modules, each module completed = 0.2 points
- Points can only be earned for one site per participant

### Workgroups

- Actively participate in 1 virtual workgroup = 0.1 point per workgroup
- 18 workgroups offered throughout 2026

### Networking Events

- Actively participate in 1.5-hour virtual networking event = 0.15 points
- Attend 2.5 hour in-person networking event = 0.25 points

### Custom Analytic Reports

- Completion of custom report process = 0.2 points
- Maximum of 0.2 points per program year

### QI Survey

- Completion of QI survey = 0.2 points
- May be completed as an individual site or as a health system

### Virtual QI Interview

- 1-hour interview = 0.2 points
- Interview questions provided in advance of recorded interview

# 2026 Engagement Offerings

## Continuing in 2026

- Additional credit for attending both collaborative-wide meetings
- Virtual and in-person opportunities for member presentations and best practice sharing
- Virtual and in-person site visits
- MVC custom analytic reports
- Member highlights of success stories

## Changes in 2026

- Engagement point credit adjusted to align with expected time commitment
- 18 virtual workgroups
- Site coordinator education modules provide incentive for 1:1 meetings and tailored training

# MVC Site Coordinator Education

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## Current State

- Ad hoc 1:1 site coordinator onboarding and MVC registry training
- MVC push report reviews at virtual workgroups when possible
- Unblinded data at virtual and in-person meetings

## 2026

- Site coordinators opt to register for 1-4 modules
- Registered site coordinators complete structured education plan with tailored guidance
- Continue to offer ad hoc 1:1 meetings, report reviews at workgroups, and unblinded data at virtual and in-person meetings

# Site Coordinator Education Modules

## MVC & P4P Program Introduction

Overview of MVC mission, history, P4P program, site coordinator role and expectations, and P4P Engagement Point Menu



## Claims Data, Metrics, & Reports

Review claims-based data, risk adjustment, benchmarking, push reports and data registry



## Value Based Initiatives & CQI Model

Review value-based initiatives, CQI model and collaborations, and coordination of the MVC Component of the BCBSM P4P Program



## Peer-to-Peer Collaboration

Participate in an MVC coordinated best practice sharing opportunity along with sites with similar interests



# Questions?